



وزارة الرياضة
Ministry of Sport



Pre-qualification Questionnaire

Early-Works: [1] Hoarding; [2] Accommodation & Enabling Works; [3] Roof Deconstruction; [4] Demolition & Asbestos Removal [5] Bulk Excavation; and any other Early Works

Long Lead: [6] Roof cable; [7] Canopy Membrane

Stadium Development Program

Document No.: MOS-MSE-0G0-PQ-000006-00

Date: 26 July 2023

- Prince Mohammad Bin Fahd Stadium King Fahd International Stadium Riyadh New Stadium
 Prince Faisal Bin Fahd Prince Saud Bin Jalawi Stadium Training Facilities

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Table of Contents

Table of Contents.....	5
Disclaimer.....	6
Statement of Confidentiality.....	6
1. General Program Introduction.....	7
.2 Stadium Development Program	7
3. Summary of Stadium Review and Preliminary Designs for the Program	8
4. Stadium Development Program Objectives:	8
5. PQQ Purpose	9
6. Pre-Qualification Timeline	9
7. Scope Summary	10
8. Communication Channels	13
9. Evaluation Criteria.....	14
Section A: Bidder Information.....	16
Section B: Capabilities	20
Section C: Financial Standing.....	30
Appendix 1: Declaration Letter	32
Appendix 2: Attachments and Documents Index	33

Disclaimer

All information contained in this Pre-qualification document including inter alia commercial, financial, geographical, legal, technical information has been included for illustrative and indicative purposes only to assist Bidders in making their own evaluation of the project. Each Bidder is solely responsible for satisfying itself as to the information required to submit a proposal.

Each Bidder should make its own investigations, projections, conclusions and consult their own advisers to independently verify the information contained in this Pre-qualification document and to obtain any additional information that they might require prior to submitting a proposal.

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Bidders affirm that that by providing client contact details in their submission, consent is given for those clients to be contacted for the purpose of obtaining references.

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This PQQ document does not infer any legal or contractual agreement between MOS and Bidders.

MOS are not liable to any party for any costs associated with this Bidding process.

The Bidder must ensure that all requested information is provided including a Power of Attorney (PoA) signed by the authorized person(s) on behalf of the company.

Statement of Confidentiality

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1. General Program Introduction

The Saudi Arabian Ministry of Sport (MOS) aims to enhance its ability to host major sports events including the Fédération Internationale de Football Association (FIFA) and the Asian Football Cup (AFC), notably through the strengthening of available sports infrastructure and in close collaboration with the national federations such as the Saudi Arabian Olympic and Paralympic Committee (SOPC) and the Saudi Arabian Football Federation (SAFF). With the ambition to bring the best experience to athletes and spectators, to leave a comprehensive legacy for sports in Saudi Arabia, and to invite new fans to discover the excitement of these sporting competitions, state-of-the-art developing plans are being considered between refurbishing and constructing new-build stadiums across Saudi Arabia.

Following development, the stadiums will primarily be used for football but need to have multipurpose capabilities for elite and community sports, cultural and commercial activities built into their design to ensure year-round utilization and deliver on long-term legacy ambitions.

2. Stadium Development Program

The scope of this Program will be launched across six distinct projects detailed as follows.

Stadium	City
King Fahd International Stadium	Riyadh
Prince Mohammad bin Fahd Stadium	Dammam
Riyadh New Stadium	Riyadh
Prince Faisal bin Fahd Stadium	Riyadh
Prince Saud bin Jalawi Sports City	Khobar
Training Facilities and Accommodation (46 sites)	Riyadh / Dammam / Jeddah

N.B. detailed information may vary or change from project-to-project – inclusive of the stadium capacities and strategies to be finalised. Additional works may be brought into scope as determined by MOS and if applicants demonstrate experience on such categories as per table 4 (section B).

As a result of this pre-qualification process, qualified Bidders will be invited to take part in the Request for Proposal (RFP) for the Stadium Development Program. The RFP will contain a detailed scope of work, program requirements and deliverables. The expected timeline for the completion of the program will be in time for the 2027 AFC Asian Cup.

3. Summary of Stadium Review and Preliminary Designs for the Program

A review of the existing stadiums included in the Stadium Development Program revealed four major challenges facing the stadia at present:

Current stadium capacity does not meet growing demand:

- Capacities do not match population growth and projected growth of family attendance figures.

Current stadium conditions unfit for future hosting ambitions:

- Low capacities affect ability to successfully bid for major events.
- Lighting, player facilities and media facilities across most stadia do not meet minimum requirements set out by FIFA/ AFC for all stadiums.

Current stadium conditions do not meet growth ambitions in clubs and events:

- User experience and connectivity in stadia requires improvement to better position KSA's hosting ambitions.

Current stadium conditions limit commercialization opportunities:

- Value can be generated through naming rights, improved VIP and hospitality offerings and upgraded F&B areas to raise user experience.

4. Stadium Development Program Objectives:

The Stadium Development Program will aim to achieve social, sporting, economic, commercial, and legacy objectives of the MOS as per below:

Social

- Promote inclusivity through upgraded facilities available for usage by women athletes.
- Enhance accessibility of sporting facilities to persons living with disabilities.
- Support social cohesion by creating community hubs in the upgraded stadium facilities.
- Increase national pride by hosting major events in state-of-the art facilities.

Sporting Success

- Ensure stadiums are compliant with AFC and FIFA technical and competition stadium requirements to strengthen future bids for major football tournaments.
- Enable the Kingdom of Saudi Arabia to bid for other sporting events.
- Strengthen league and clubs' performance.
- Create hubs for elite athletes in the region.

Commercial

- Ensure the commercial sustainability of the five stadiums.
- Increase commercial revenue for the government.
- Enable hosting of more non-sports events in the stadiums.

Economic

- Create temporary and permanent employment related to events held at the stadiums.
- Promote investment in high-quality infrastructure.
- Strengthen the sports economy in KSA, with a focus on Small and Medium-sized Enterprises (SMEs) active in the sector.

Legacy

- Create a focal point for improved infrastructure, retail, education and health.

5. PQQ Purpose

The purpose of this PQQ document is to shortlist a number of contractors for all projects within specific categories.

This is not a Request for Proposal.

6. Pre-Qualification Timeline

The following dates relate to key milestones for the most urgent, hoarding, PQQ:

Description	Target Date
Issue of Pre-qualification	27 July 23
Pre-qualification Submission	3 August 23
Notification of Shortlisted Bidders	15 August 23
RFP Release Date	Varies for different packages

N.B. dates are subject to change – please do not follow up with MOS in regard to next stages or any of the above – you will be notified in all cases whether you are successful/unsuccessful.

7. Scope Summary

Below is a summary of the scope required for this work package. Please note that additional details will be provided at RFP stage as the Program progresses.

The Scope of works will include, but not limited to:

7.1 Hoarding

- Issue all finalized and proposed site hoarding lines / details of hoarding / Site Lighting (Internal and External).
- Design, supply and installation of hoarding.
- Installation of lighting along hoarding.
- (Artwork and branding is not part of the scope)
- Maintenance of hoarding over a 4 year period.
- Option for Hoarding contractor to be novated into Main Contractor Works.
- Installation of security gates.
- Repairs as required.

7.2 Accommodation & Enabling Works

- **Provide Contractor Site Offices, Welfare Facilities, Access & Security as a temporary modular solution**
- To advise the Client team on any immediate and obvious obstructions / existing visible conditions that will negate the securing of the site perimeter in the first instance and the overall site footprint moving forwards and to seek full approval prior to removal of any structure, Fencing, Lighting, or other item.
- Offices provided by the Contractor shall allow for offices sufficient for the Employer during site establishment works only which can accommodate an open plan office, including toilet and welfare facilities, (pantries, toilets, prayer rooms, first aid clinic), parking spaces and facilities.
- Issue all finalized and proposed site layout plans
- Site Lighting (Internal and External). Highlight all access and egress routes, ensuring all access to permanent roads are in keeping with Civil Defence and local authority Approvals.
- Supply and install barriers / lighting as approved Logistics Plan.
- Provide all suitable lighting for perimeter and overall site for safe access and egress.
- Coordinate and assist the Employer preferred supplier of site visuals / signage to be displayed on Hoarding and to ensure suitable lighting in correct locations.
- Removal, relocation and/or storage of all fixtures, furniture and equipment within the existing stadia.
- Procurement and installation of Timelapse cameras (with approval of the client) including associated temporary works – scaffold structures or fixing locations.

- Supply of security personnel to control access and delivery management.
- Screening areas.
- Installation of haul roads.
- Grading of current site where required
- Establishment and maintenance of welfare areas (toilets, prayer facilities, first aid, dining facilities)
- Installation of modular site cabins and associated car parking. Allowance for Client offices provided. Maintenance of offices (air conditioning, cleaning, waste management, all offices must have adequate fire fighting provisions and be approved by the authority)
- Waste management of Site Establishment compound (collection points and removal to authorised facility)
- Installation and provision of CCTV for the compound.
- Installation of provisions for incoming utilities supply connection points to allow additional contractors to tie in and establish their cabins and welfare (if required).
- Initial cap off of any existing services within the area as required and redirection where required (coordinating with associated authorities)
- Provision of Medical personnel for the First Aid room and Fire Marshalls / wardens.

7.3 Roof Deconstruction & Removal

- Review current methodology and design information and provide their own methodology on this basis for deconstruction.
- Provision of all cranes, equipment, temporary support structures, temporary works etc.
- Site layout plans including lifting plans, lifting calculations, outrigger bearing capacities etc.
- Produce temporary works designs and drawings for temporary supports and equipment required for the deconstruction.
- Fabrication and / or procurement of temporary supports, structures and equipment required to facilitate deconstruction.
- Final disconnections / removals of all MEP / overlay / connections
- Safe removal of all PTFE Membrane, backstay cables, main stay cables, valley cables including all cable clamps, cable covers, PTFE covers, caps etc. with a sustainability solution provided for reuse (where applicable).
- Safe removal of the ring truss with a sustainability solution provided for reuse.
- Safe removal, relocation and/or storage of the Masts / steel columns for refurbishment and reuse in the final design.
- Disposal or reclamation/recycling of material where required.

7.4 Structural Demolition

- Provision of all cranes, machinery equipment, temporary support structures, temporary works etc.
- Ensure a lock out / tag out procedure is finalised and followed as per MoS requirements.
- Ensure disconnection, isolation and removal of all MEP major plant (power, water, services etc) and overlay to allow for demolition (including Roof services, Overlay, internal services, fittings, etc).
- Protection for Royal box area
- Ensure temporary works propping / supporting of current structure is in place to not compromise existing areas.
- Maintain safety zones for demolition, restricting access and personnel into this area.
- Safe removal and storage of the Hive structure including all craneage, calculations etc.
- Asbestos Removal: Upon Employer acknowledgement of Surveys information or specialist discoveries protocols in place, to commence all demolition works to facilitate the new site conditions, be it an existing boundary wall / fence or existing structure, including all controlled, managed removal of waste to approved disposal sites (this can be done directly or through sub-contractors). All asbestos work has to be done in line with or according to the relevant rules and regulations in KSA.

7.5 Bulk Excavation

- Carry out all required excavations to create site access & egress, including all removals of land mass that will impact Main works.
- Provision of all temporary supports and structures required to maintain structural stability for sections to be maintained.
- The Contractor is to manage all waste removal from site, including all necessary waste separation as required, as laid out in their waste management plan.
- Coordinate all works with any existing infrastructure / Services as to maintain the requirements to any areas outside of the site footprint where any removal of or filling can cause obstruction.
- If any infra / existing services are discovered, immediately advise the Employer on the specific element, impact on removal. As necessary, coordinate with local authority for any permit / license that may be required to 'Cap off' or re-direct / replace as necessary.
- Carry out all required excavations to create site access & egress, including all removals of land mass that will impact Main works.
- The Contractor is to manage all waste removal from site, including all necessary waste separation as required, as laid out in their waste management plan.
- Coordinate all works with any existing infrastructure / Services as to maintain the requirements to any areas outside of the site footprint where any removal of or filling can cause obstruction.
- If any infra / existing services are discovered, immediately advise the Employer on the specific element, impact on removal. As necessary, coordinate with local

authority for any permit / license that may be required to 'Cap off' or re-direct / replace as necessary

- Asbestos Removal: Upon Employer acknowledgement of Surveys information or specialist discoveries protocols in place, to commence all demolition works to facilitate the new site conditions, be it an existing boundary wall / fence or existing structure, including all controlled, managed removal of waste to approved disposal sites (this can be done directly or through sub-contractors). All asbestos work has to be done in line with or according to the relevant rules and regulations in KSA.

7.5 Roof cable and Canopy Membrane

Details to be provided at RFP stage.

7.6 Any Other Work (as defined by MOS)

As mentioned earlier, MOS reserves the right to shortlist suppliers for specific categories as specified by the Bidder in table 4 (Early Works and Long Lead Capabilities). Exact Scope of Work (if required) will be provided at RFP.

8. Communication Channels

All submissions must be made electronically via the *single point of contact* email address stated below:

Method	Detail
Email	stadiumsdevelopment@mos.gov.sa
Address	Riyadh – Ministry of Sport Facilities Deputyship

9. Evaluation Criteria

Bidders must submit all relevant responses in addition to the requested documents as instructed. Failing to do so may render the Bidder as disqualified. Each Bidder will be evaluated on submitted deliverables with one combined score out of 100%.

The passing score is 60%. The successful Bidders will proceed to the RFP stage.

Responses must be limited to a maximum of 50 pages. Please note that any information submitted by Bidders which has not explicitly been requested (i.e. company profiles) – will not be scored and may not be reviewed.

9.1 Key Criteria (Pass / Fail)

Key Criteria (Pass / Fail)	PASS	FAIL
1. As per question 3.7, the Bidder must confirm that they agree to sign the MOS Non-Disclosure Agreement (NDA) before the RFP stage if successful (a copy will be provided after the PQQ stage)		
2. Provision of duly completed Bidder Declaration Letter (Appendix 1)		
3. As per question 3.8, the Bidder must either provide <u>all relevant legal documents</u> (stated in sections 3.5 and 3.6) – or commit to being able to provide them before the RFP stage		

9.2 Evaluation Criteria

Bidders who pass the Key Criteria requirements will be evaluated, according to the following evaluation criteria:

Section	Criteria	Weighting
(A) Bidder Information	Company Corporate Organizational Chart	10%
	Key Company Personnel CVs	
	Company Information	
(B) Capabilities	Previous Project Experience	60%
	Workload: Current Projects and Future Pipeline	
	Office Locations and Number of Employees	
	Health, Safety and Environmental	
	Quality Management	
	Construction Management	
	Design Management	
	Design Review	
	Risk Management	
	Worker Welfare	
Machinery and Equipment		
(C) Financial Standing	Annual Revenue	30%
	Current Financial Status	
	Legal and Compliance	
Total		100%

The sub-categories according to the categories above will be applicable for the categories applied for only if they are relevant in MOS opinion.

Section A: Bidder Information

1 Company Corporate Organizational Chart

The Bidder shall complete the following general company information:

No.	Information Requested	Bidder Response
1	<p>Company Corporate Organizational Chart: please provide an organizational chart and break-down of staff for the company. This is to be fully detailed and include:</p> <ol style="list-style-type: none"> 1. All key personnel 2. Current work location 3. Administration and Technical Structure* 	

* Administration is defined as the central management and support functions responsible for overseeing the day-to-day operations, managing personnel, and ensuring compliance (typically including Quality, Safety, HR, Finance and Legal etc.).

Technical Structure refers to the departments/functions responsible for the design management, construction management, development, implementation of projects.

2 Key Corporate Personnel – CVs

No.	Question / Information Requested	Bidder Response			
2.1	The Bidder is to provide a minimum of 8 CVs for key personnel. Please complete the schedule below and include a PDF CV (maximum of 2 pages PDF per CV). CVs should include (but not be limited to) the following personnel: Project Manager, Site Manager/ Construction Manager, Commissioning Manager, Quantity Surveyor, Health and Safety Manager, Quality Control Manager, Project Control Manager.	<i>Please attach CVs separately in addition to completing the below information.</i>			
2.2	Name:				
2.3	Years of Experience with current company:				
2.4	Years of Experience (total):				
2.5	Current Position:				
2.6	Date of Birth:				
2.7	Academic Qualifications:	Academic Degree	Date Certified	Name of Institution	Country of Institution
2.8	Key Relevant Experience:				
2.9	Professional Registrations (i.e. the Chartered Institute of Procurement & Supply, Level 4):				

3 Company Information

No.	Question / Information Requested	Bidder Response
3.1	Bidder's legal name	
3.2	KSA partner's name (or registered name in KSA if different from above)	
3.3	Head office address	
3.4	Registered address in KSA	
3.5	Legal status of the Bidder in KSA	<input type="checkbox"/> LLC or Ltd Company <input type="checkbox"/> Other, please specify
3.6	Company legal documents: please confirm by ticking the corresponding boxes that you are able to provide the following documents and include copies accordingly.	<input type="checkbox"/> Commercial Registration Document (issued by the Ministry of Commerce and Industry) <input type="checkbox"/> Chamber of Commerce registration (CoC) <input type="checkbox"/> Articles of Association (AoA) <input type="checkbox"/> Memorandum of Association (MoA) <input type="checkbox"/> Certificate of Registration (confirming registration with Ministry of Commerce & Industry) <input type="checkbox"/> Tax Identification Number (TIN) <input type="checkbox"/> Power of Attorney (PoA) /signed by the authorized person(s) on behalf of the Bidder If applicable: <input type="checkbox"/> Saudi Contractors Association (SCA) certificate <input type="checkbox"/> Saudi Council of Engineers membership certificate <input type="checkbox"/> Evidence confirming a local small and medium enterprise (if determined to belong to such category by the Small & Medium Enterprises General Authority) <input type="checkbox"/> Saudization compliance certificate <input type="checkbox"/> Zakat and Tax compliance certificates <input type="checkbox"/> Foreign Investment License (if applicable: for companies owned by foreign investors) <input type="checkbox"/> GOSI [General Organization for Social Insurance] registration certificate <input type="checkbox"/> GOSI Criteria Compliance certificate <input type="checkbox"/> Other (including documents for non-KSA companies please specify):
3.7	Please confirm that you will sign the MOS Non-Disclosure Agreement (NDA) before the RFP stage if successful (a copy will be provided after the PQQ stage)	<input type="checkbox"/> Yes <input type="checkbox"/> No N.B. Bidders who tick "No", will be failed as the NDA is part of mandatory requirements.
3.8	Please confirm whether you will be supplying all of the above relevant stated documents from sections 3.5-3.6, where relevant as part of your PQQ submission – and if not, please confirm whether you intend to supply all the	<input type="checkbox"/> Yes <input type="checkbox"/> No N.B. Bidders who tick "No", will be failed as the documentation is part of mandatory requirements.



	relevant documents before the RFP stage if shortlisted?		
3.9	Primary contact	Name	
		Position	
		Phone Number	
		Email Address	
3.10	Secondary contact	Name	
		Position	
		Phone Number	
		Email Address	
3.11	Has the Bidder ever been terminated from a project in the past 3 years?	<input type="checkbox"/> Yes <input type="checkbox"/> No If yes, please provide details:	

Section B: Capabilities

4 Early Works and Long Lead Capabilities

The Bidder is to tick the work packages which are their core competencies and can be provided in-house (not sub-contracted):

Bidders are to note that this section does not contribute towards scoring – though it is mandatory to be filled out. Comments may be provided to convey additional relevant information – but are not mandatory.

Work Package	Core Competency [✓ or X]	PQQ Category Application [✓ or X]	Comments (optional)
Hoarding			
Accommodation & Enabling Works (Haul Roads etc)			
Deconstruction of existing Canopy Roof & Cable Support System			
Demolition (and Asbestos Removal)			
Bulk Excavation			
Provision of New Roofing: Cable			
Provision of New Roofing: Canopy Membrane			
Other: please state			
Other: please state			
Other: please state			

N.B. Bidders will be evaluated against each of the categories they apply for and will be shortlisted according to the relevant criteria to that category (as per column “PQQ Category Application”.

5 Previous Project Experience: Projects of a Similar Nature/Category with Reference to the Scope

The Bidder is to provide a list of previously completed projects (minimum of 3) **of a similar nature/category** where the company performed the role they are currently Bidding for in this PQQ within the past 10 years. Note that by providing client reference contact details, the Bidder consents to the clients being contacted for the purpose of obtaining references.

For Bidders who wish to Bid for more than one work package, please duplicate for each work package/category, providing project experience which is similar to the work package/category in question.

No. Please complete the below table (adding as many additional rows as necessary):											
No.	Project Name and Client	Location (City & Country)	Construction Cost (SAR)	Contract Type	Duration (Design)	Duration (Construction)	Completion Date	Exact Role / Services Provided & Headline Scope (i.e. Main or sub-consultant)	Evidence Available? (i.e. completion cert.)*	Delivery Method (i.e. Design & Build)	Client Reference Contact Details (Name, Email & Phone)
1											
2											
3											
4											
5											
6											
7											
8											

**It is preferred for the Bidder to provide evidence of the exact role and services carried out on the above projects, i.e. LOA, completion certificate.*



6 Current Projects and Workload

The Bidder is to provide a list of **current** and **upcoming** projects that will be active during the period of 2023 – 2024. Note that by providing client reference contact details, the Bidder consents to the clients being contacted for the purpose of obtaining references. Bidder is to ensure that the two totals are stated: 1) Remaining Duration (months) and 2) ETC: Estimate to Complete

No. Please complete the below table (adding as many additional rows as necessary):													
	Project and Client Name	Location (City & Country)	Overall Value (SAR)	Total Duration (months)	Remaining Duration (months)	Contract Type	Start Date (Actual or Planned)	ETC: Estimate to Complete (remaining cost to be paid)	Exact Role / Services Provided & Headline Scope (i.e. Main or sub-consultant)	Evidence Available? (i.e. LOA)*	Workforce Required (% of Total Company Staff)	Delivery Method (i.e. Design & Build)	Client Reference Contact Details (Name, Email & Phone)
1													
2													
3													
4													
5													
6													
7													
8													
TOTAL:						TOTAL:							

**It is preferred for the Bidder to provide evidence of the exact role and services carried out on the above projects, i.e. LOA, completion certificate*

7 Office Locations – KSA, Regional (GCC) and International

The Bidder is to complete the following information, ensuring that employees are split by the following 3 categories: [1] Management/Admin [2] Technical/Supervisory and [3] Labour. (Please add additional lines where necessary):

Please add as many additional rows as necessary:

EXAMPLE TABLE			
<i>Office Locations – KSA, Regional (GCC) and International</i>			
Location	Category	No. of Staff	Availability
<i>KSA: Riyadh</i>	<i>1. Management/Admin</i>	<i>35</i>	<i>Immediate</i>
<i>KSA: Riyadh</i>	<i>2. Technical/Supervisory</i>	<i>65</i>	<i>50 staff available from Jul-23</i>
<i>KSA: Riyadh</i>	<i>3. Labour</i>	<i>200</i>	<i>200 staff available from Oct-23</i>
<i>International: London, UK</i>	<i>1. Management/Admin</i>	<i>10</i>	<i>Immediate</i>
<i>GCC: Dubai, UAE</i>	<i>2. Technical/Supervisory</i>	<i>20</i>	<i>20 staff available from Jul-23</i>
<i>GCC: Dubai, UAE</i>	<i>3. Labour</i>	<i>50</i>	<i>50 staff available from Jan-24</i>
Total:		380	

Please provide evidence of number of staff – for example via Muhad report summary.

Office Locations – KSA, Regional (GCC) and International			
Location	Category	No. of Staff	Availability
Total:			

8 Health, Safety, Environmental (HSE)

No.	Question / Information Requested	Bidder Response
8.1 Certificates	The Bidder is to confirm whether they have the following certificates and if so supply copies as part of the submission.	<input type="checkbox"/> OHSAS 18001:2007 <input type="checkbox"/> First Aid/CPR certification <input type="checkbox"/> Scaffold certification (where applicable) <input type="checkbox"/> Confined space certification <input type="checkbox"/> NEBOSH International Certificate in Construction Health and Safety or equivalent <input type="checkbox"/> Other - please specify:
8.2 Policy	The Bidder is to provide their Health, Safety and Environmental (HSE) policy.	
8.3 Systems	The Bidder is to advise which systems they have in place. If possible provide a copy of their HSE manual.	
8.4 Department /Function Structure	Please provide an organisational chart showing the structure of this function.	
8.5 Plan	Please provide an HSE plan from a recent similar size project.	
8.6 Stats: LTIs	Please provide last 5 years of LTIs / major incidents (accidents per million man-hours).	
8.7 Stats: Claims	Please advise the number of (HSE) public claims which have been raised against the Bidder in the last 5 years	

9 Quality Management

No.	Question / Information Requested	Bidder Response
9.1 Certificates	The Bidder is to confirm whether they have the following certificate and if so supply copies as part of the submission.	<input type="checkbox"/> ISO 9001:2015 certificate <input type="checkbox"/> Other - please specify:
9.2 Policy	The Bidder is to provide their quality management policy.	
9.3 Systems	The Bidder is to advise which quality management systems they have in place.	
9.4 Department /Function Structure	Please provide an organisational chart showing the structure of this function.	
9.5 Plan	Please provide a quality management plan from a recent project.	

10 Construction Management

No.	Question / Information Requested	Bidder Response
10.1 Systems	The Bidder is to advise which construction management systems they have in place.	
10.2 Department /Function Structure	Please provide an organisational chart showing the structure of this function.	
10.3 Plan	Please provide a construction management plan from a recent project.	

11 Design Management

No.	Question / Information Requested	Bidder Response
11.1 Systems	The Bidder is to advise which design management systems they have in place.	
11.2 Department /Function Structure	Please provide an organisational chart showing the structure of this function.	
11.3 Plan	Please provide a design management plan from a recent project.	

12 Design Review

No.	Question / Information Requested	Bidder Response
12.1 Systems	The Bidder is to advise which design review systems they have in place.	
12.2 Department /Function Structure	Please provide an organisational chart showing the structure of this function.	
12.3 Plan	Please provide a design review plan from a recent project.	

13 Risk Management

No.	Question / Information Requested	Bidder Response
13.1 Certificates	The Bidder is to confirm whether they have the following certificate and if so supply copies as part of the submission.	<input type="checkbox"/> Construction Risk and Insurance Specialist (CRIS) certificate <input type="checkbox"/> Management Professional (PMP) certification <input type="checkbox"/> Project Management Institute (PMI) <input type="checkbox"/> Other - please specify:
13.2 Policy	The Bidder is to provide their risk management policy.	
13.3 Systems	The Bidder is to advise which risk management systems they have in place.	
13.4 Department /Function Structure	Please provide an organisational chart showing the structure of this function.	
13.5 Plan	Please provide a risk management plan from a recent project.	

14 Worker Welfare

The Bidder shall provide details in relation to its management of workers' welfare, by providing answers to the following questions:

No.	Question / Information Requested	Bidder Response	
14.1	Provide the address and size of workers' camp accommodations		
14.2	Provide approximate manning square meters of room space per workers	Junior Workers	
		Senior Workers	
14.3	Describe the recreational facilities available in the camps		
14.4	Provide details and standards of workers' transportation services		
14.5	Provide standard working hours for workers		
14.6	List the standard Personal Protective Equipment (PPE) provided to workers		
14.7	State any other facilities that are made available to workers living in the camps that demonstrates a level of consideration of workers' welfare (i.e. Medical services)		
14.8	Describe how different nationalities' requirements are catered to for meals		

15 Machinery and Equipment

No.	Question / Information Requested	Bidder Response
15	The Bidder is required to provide details of their machinery and equipment (including brands, quantity and other relevant details). Currently available lists can be provided in table / spreadsheet format together with the submission.	

Section C: Financial Standing

16 Company Accounts

The Bidder is to complete the required information and provide the last five (5) years of audited Annual Financial Statements.

17-19 Financial Information

No.	Question / Information Requested	Bidder Response	
17.1	Present Net Worth	SAR	
17.2	Turnover/Annual Revenue (as per Bidder's Financial Year, not calendar year)	2022	SAR
		2021	SAR
		2020	SAR
		2019	SAR
		2018	SAR
17.3	Banking Reference	Name	
		Position	
		Phone Number	
18	Bank Guarantee with the full amount of the down payment after signing the PSA / Letter of Credit	Can you provide a Guarantee / Letter of Credit if successful?	<input type="checkbox"/> Yes <input type="checkbox"/> No
The Bidder is to provide the following financial information. The Bidder is to mark on their audited financial reports or statements all items that have been used to calculate the above Ratios for the past fiscal year.			
19.1	Liquidity Ratios	Cash Ratio = cash / current Liabilities	
19.2		Quick Ratio = (current assets – prepaid expenses – inventories) / current liabilities	
19.4		Profitability Margin - Cumulative growth rate (over past 5 years)	
20.1	Solvency Ratios	Debt Ratio = total debt / total assets	
20.2		Debt to Equity Ratio = Total Liabilities / Total Equity	
21.1	Profitability	Return on Assets (ROA) = Earnings after tax / Total assets	
21.2		Return on Equity (ROE) = Net income / Shareholders' Equity	
23	Performance (Equity)	Equity ratio = Shareholders Equity / Total Assets	

24 Legal and Compliance

No.	Question / Information Requested	Bidder Response
24	The Bidder is to advise whether they have had any involvement in legal disputes or contractual claims within past five years.	<input type="checkbox"/> Yes <input type="checkbox"/> No If so, please provide details:

Appendix 1: Declaration Letter

[On the letterhead of the Bidder]

Date:

To: Ministry of Sport, Saudi Arabia

Subject: Pre-qualification Declaration Letter

Project: [Work Package Name] for the Stadium Development Program

I/We, the undersigned, acting as the legal representative[s] of [Bidder name] pursuant to the [power[s] of attorney] attached hereto, hereby acknowledge, certify, represent, warrant, and agree, on behalf of [insert Bidder's name] the terms set out in this commitment letter.

This commitment letter is furnished pursuant to the Pre-Qualification for the Stadium Development Program dated [insert date] and issued by the Ministry of Sport ("MOS") (as amended, modified, supplemented, or varied from time to time, the "Pre-qualification").

All capitalized terms used herein but not otherwise defined shall have the meanings given to such terms in the Pre-Qualification.

1. We acknowledge and agree to the terms and conditions of the Pre-Qualification (including MOS' discretionary rights thereunder).
2. We acknowledge that the MOS will be relying on the information provided in our submission and the documents accompanying the submission for evaluation of the Bidder for the Pre-Qualification, and we certify that all information provided in our submission is true and correct, nothing has been omitted which renders such information misleading, and all documents accompanying our Proposal are true copies of their respective originals.
3. We confirm that our submission complies with the requirements of the Pre-Qualification.
4. We shall make available, to MOS, any additional information it may find reasonably necessary to supplement or authenticate our submission.
5. We confirm that the Bidder is not another officially invited Bidder pre-qualifying or bidding for this project.
6. We confirm that we and our affiliates have never been involved in collusion, conflict of interest, bribery, corruption, conspiracy, fraud, or misrepresentations and that no penalties or restrictions have been imposed on us in respect of the same (whether in the Kingdom of Saudi Arabia or any other country).
7. We agree to comply with applicable Saudi laws and regulations in the performance of the services agreement.

Signed by:

Position / status:

For and on behalf of:

Appendix: Powers of Attorney, to be included if applicable.

(Please use company stamp/seal on every submitted document)

Appendix 2: Attachments and Documents Index

The Bidder is to provide an index of all submitted documents and forms in this submission. Please provide the document name, issuer, number of pages, and notes if needed. The list is to include all professional licences / certifications obtained.

Attached documents list					
	Form	Document	Issuer	Pages	Notes



وزارة الرياضة
Ministry of Sport